| Health and Wellbeing Board Details | | ROCR approval applied for Version 2 |
|---|-------------------------|-------------------------------------|
| Please select Health and Wellbeing Board: | | VC131011 2 |
| Kent | | |
| | | |
| | | |
| | Please provide: | |
| | Clara Wessinger | |
| | clara.wessinger@nhs.net | |
| | | |

Health and Wellbeing Board Payment for Performance

There is no need to enter any data on this sheet. All values will be populated from entries elsewhere in the template

Kent

| 1. | Reduction | in | non | elective | activity |
|----|-----------|----|-----|----------|----------|
|----|-----------|----|-----|----------|----------|

Baseline of Non Elective Activity (Q4 13/14 - Q3 14/15) 145,341

Change in Non Elective Activity -5,088

% Change in Non Elective Activity -3.55

2. Calculation of Performance and NHS Commissioned Ringfenced Funds

Figures in £

Financial Value of Non Elective Saving/ Performance Fund 7,581,120

Combined total of Performance and Ringfenced Funds 26,232,370

Ringfenced Fund 18,651,250

Value of NHS Commissioned Services 9,011,566

Shortfall of Contribution to NHS Commissioned Services

9,639,684

2015/16 Quarterly Breakdown of P4P

| | Q4 14/15 | Q1 15/16 | Q2 15/16 | Q3 15/16 |
|--|----------|-----------|-----------|-----------|
| Cumulative Quarterly Baseline of Non Elective Activity | 36,415 | 72,587 | 109,012 | 145,341 |
| | | | | |
| Cumulative Change in Non Elective Activity | -522 | -1,544 | -3,066 | -5,088 |
| Cumulative % Change in Non Elective Activity | -0.4% | -1.1% | -2.1% | -3.5% |
| Cumulative % Change in Non Elective Activity | -0.470 | -1.1/0 | -2.1/0 | -3.376 |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| Financial Value of Non Elective Saving/ Performance Fund (£) | 777,780 | 1,522,780 | 2,267,780 | 3,012,780 |

Health and Wellbeing Funding Sources

Kent

Please complete white cells

| | Crass Cantri | htiam (COOO) |
|---|--------------|---------------|
| | | bution (£000) |
| | 2014/15 | 2015/16 |
| Local Authority Social Services | | |
| <please authority="" local="" select=""></please> | | |
| Total Local Authority Contribution | - | - |
| OOO Military or Oo of the first | | |
| CCG Minimum Contribution | | 00.004 |
| NHS West Kent CCG | | 26,394 |
| NHS Thanet CCG | | 9,699 |
| NHS Swale CCG | | 6,556 |
| NHS South Kent Coast CCG | 3,884 | 13,283 |
| NHS Dartford, Gravesham and Swanley CCG | | 14,947 |
| NHS Canterbury and Coastal CCG | | 12,564 |
| NHS Ashford CCG | | 7,321 |
| Total Minimum CCG Contribution | 3,884 | 90,764 |
| | | |
| Additional CCG Contribution | | |
| <please ccg="" select=""></please> | | |
| Total Additional CCG Contribution | - | - |
| | | |
| Total Contribution | 3,884 | 90,764 |

Summary of Health and Wellbeing Board Schemes

| | | | ı |
|---|---|---|---|
| κ | e | n | ſ |

Please complete white cells

Summary of Total BCF Expenditure

Figures in £000

| rigures in 2000 | | | | | |
|------------------|-------------|-------------|----------------------|---------------|--|
| | | | Please confirm | n the amount | If different to the figure in cell D18, please indicate the total amount |
| | From 3. HWB | Expenditure | allocated for t | he protection | from the BCF that has been allocated for the protection of adult social |
| | Pla | an | of adult social care | | care services |
| | 2014/15 | 2015/16 | 2014/15 | 2015/16 | |
| | | | | | |
| Acute | - | - | | | |
| Mental Health | - | - | | | |
| Community Health | - | 8,997 | | | |
| Continuing Care | - | - | | | |
| Primary Care | - | 14 | | | |
| Social Care | 3,884 | 4,271 | 3,884 | 4,271 | |
| Other | - | - | | | |
| Total | 3,884 | 13,283 | | 4,271 | |

Summary of NHS Commissioned out of hospital services spend from MINIMUM BCF Pool

igures in £000

| 1 iguies iii 2000 | E 0 1 11 4 / E | - " |
|-------------------|----------------|-------------|
| | From 3. HWE | Expenditure |
| | | 2015/16 |
| | | |
| | | |
| Mental Health | | - |
| Community Health | | 8,997 |
| Continuing Care | | - |
| Primary Care | | 14 |
| Social Care | | - |
| Other | | • |
| Total | | 9,012 |

Summary of Benefits

Figures in £000

| | From 4. HV | VB Benefits | From 5.HWB P4P metric |
|--|------------|-------------|--------------------------|
| | 2014/15 | 2015/16 | 2015/16 |
| Reduction in permanent residential admissions | 468 | - | |
| Increased effectiveness of reablement | 42 | - | |
| Reduction in delayed transfers of care | - | - | |
| Reduction in non-elective (general + acute only) | 1,135 | - | 7,581 |
| Other | - | - | |
| Total | 1,645 | - | 7,581 |

Health and Wellbeing Board Expenditure Plan

Kent

| | Expenditure | | | | | | | | |
|--|------------------|-----------------------------|-----------------|----------------|---------------|------------------------|----------------------------|-------------------|-------------------|
| Scheme Name | Area of Spend | Please specify if Other | Commissioner | if Joint % NHS | if Joint % LA | Provider | Source of Funding | 2014/15 (£000) | 2015/16 (£000) |
| Integrated Teams, Rapid Response and | Community Health | NHS South Kent Coast CCG | CCG | | | NHS Community Provider | CCG Minimum Contribution | | - 2,00 |
| Integrated Teams, Rapid Response and | Social Care | NHS South Kent Coast CCG | Local Authority | | | Local Authority | CCG Minimum Contribution | 3,033 | |
| Enhanced Neighbourhood Care Teams and | Community Health | NHS South Kent Coast CCG | CCG | | | NHS Community Provider | CCG Minimum Contribution | | - 5,65 |
| Enhanced Neighbourhood Care Teams and | Social Care | NHS South Kent Coast CCG | Local Authority | | | Local Authority | CCG Minimum Contribution | 441 | |
| Enhanced Neighbourhood Care Teams and | Primary Care | NHS South Kent Coast CCG | CCG | | | Private Sector | CCG Minimum Contribution | | - |
| Enhance Primary Care | Social Care | NHS South Kent Coast CCG | Local Authority | | | Local Authority | CCG Minimum Contribution | 204 | 4 204 |
| Enhance support to Care Homes | Community Health | NHS South Kent Coast CCG | CCG | | | Private Sector | CCG Minimum Contribution | | - 47 |
| Enhance support to Care Homes - geriatrician | | | | | | | | | 1 |
| support | Primary Care | NHS South Kent Coast CCG | CCG | | | Private Sector | CCG Minimum Contribution | | - 14 |
| Integrated Health and Social Housing | | | | | | | | | - |
| approaches | Social Care | NHS South Kent Coast CCG | Local Authority | | | Local Authority | CCG Minimum Contribution | 179 | 9 179 |
| Falls prevention | Community Health | NHS South Kent Coast CCG | CCG | | | NHS Community Provider | CCG Minimum Contribution | | - 150 |
| Falls prevention | Social Care | NHS South Kent Coast CCG | Local Authority | | | Local Authority | CCG Minimum Contribution | 26 | |
| Talis prevention | Social Care | 14110 Codill Rent Codst CCC | Local Adinomy | | | Local Authority | CCC William Contribution | 20 | , 20 |
| Savings from 3.5% reduction in admissions | Community Health | NHS South Kent Coast CCG | CCG | | | NHS Community Provider | CCG Minimum Contribution | | - 1,135 |
| Carer support | Social Care | NHS South Kent Coast CCG | Local Authority | | | Local Authority | CCG Minimum Contribution | | 387 |
| Carer support | Social Care | NHS South Kent Coast CCG | Local Authority | | | Local Authority | CCG WITHITHUTT CONTIDUCTOR | | 30 |
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| Total | | | | | | | | 3,884 | 13,28 |

Health and Wellbeing Board Financial Benefits Plan

Kent

If you would prefer to provide aggregated figures for the savings (columns F-J), for a group of schemes related to one benefit type (e.g. delayed transfers of care), rather than filling in figures against each of your individual schemes, then you may do so.

If so, please do this as a separate row entitled "Aggregated benefit of schemes for X", completing columns D, F, G, I and J for that row. But please make sure you do not enter values against both the individual schemes you have listed, and the "aggregated benefit" line. This is to avoid double counting the benefits.

However, if the aggregated benefits fall to different organisations (e.g. some to the CCG and some to the local authority) then you will need to provide row for the aggregated benefits to each type of organisation (identifying the type of organisation in column D) with values entered in columns F-J.

2014/15

Please complete white cells (for as many rows as required):

2015/16

| 2015/16 | | | | | | | | | |
|-----------------------|--|-------------|-------------------------|----------------------------|------------|-----------------------|---------|---|--|
| | | | | | | | 2015/16 | | |
| Benefit achieved from | | Scheme Name | Organisation to Benefit | Change in activity measure | Unit Price | Total (Saving) (£) | | How will the savings against plan be monitored? | |
| | | | | | | - | | | |
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Please complete the five white cells in the Non-Elective admissions table. Other white cells can be completed/revised as appropriate.

Red triangles indicate comments Planned deterioration on baseline (or validity issue) Planned improvement on baseline of less than 3.5% Planned improvement on baseline of 3.5% or more

Non - Elective admissions (general and acute)

| | | Baseline (14-15 figures are CCG plans) | | | | | Pay for perform | ance period | | |
|---|----------------|--|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Metric | | Q4 (Jan 14 - Mar 14) | Q1 (Apr 14 - Jun 14) | Q2 (Jul 14 - Sep 14) | Q3 (Oct 14 - Dec 14) | Q4 (Jan 15 - Mar 15) | Q1 (Apr 15 - Jun 15) | Q2 (Jul 15 - Sep 15) | Q3 (Oct 15 - Dec 15) | Q4 (Jan 16 - Mar 16) |
| Total non-elective admissions in to | Quarterly rate | 2,423 | 2,407 | 2,424 | 2,418 | 2,369 | 2,320 | 2,304 | 2,264 | 2,245 |
| hospital (general & acute), all-age, per 100,000 population | Numerator | 36,415 | 36,172 | 36,425 | 36,329 | 35,893 | 35,150 | 34,903 | 34,307 | 34,307 |
| ps. 100,000 population | Denominator | 1,502,704 | 1,502,704 | 1,502,704 | 1,502,704 | 1,515,197 | 1,515,197 | 1,515,197 | 1,515,197 | 1,528,305 |

Rationale for red/amber ratings

P4P annual change in admissions -5088 -3.5% P4P annual change in admissions (%) P4P annual saving £7,581,120

£1,490

National average cost of non-elective admission¹

The figures above are mapped from the following CCG operational plans. If any CCG plans are updated then the white cells can be revised:

| | CCG | baseline activity (14 | I-15 figures are CCG | plans) | | | | Contributing | CCG activity | |
|---|-------|-------------------------|-------------------------|-------------------------|--|-------|-------------------------|-------------------------|-------------------------|-------------------------|
| Contributing CCGs | | Q1 (Apr 14 - Jun 14) | Q2 (Jul 14 - Sep 14) | Q3 (Oct 14 - Dec 14) | % CCG registered population that has resident population in Kent | | Q4 (Jan 14 - Mar 14) | Q1 (Apr 14 - Jun 14) | Q2 (Jul 14 - Sep 14) | Q3 (Oct 14 - Dec 14) |
| NHS Ashford CCG | 2,758 | 2,685 | 2,715 | 2,715 | 100.0% | 8.3% | 2,758 | 2,685 | 2,715 | 2,715 |
| NHS Bexley CCG | 4,862 | 4,641 | 4,687 | 4,716 | 1.1% | 0.2% | 53 | 51 | 51 | 52 |
| NHS Bromley CCG | 5,896 | 5,982 | 5,800 | 5,663 | 0.9% | 0.2% | 50 | 51 | 49 | 48 |
| NHS Canterbury and Coastal CCG | 5,526 | 5,621 | 5,683 | 5,683 | 100.0% | 14.1% | 5,526 | 5,621 | 5,683 | 5,683 |
| NHS Dartford, Gravesham and Swanley CCG | 6,626 | 6,581 | 6,628 | 6,628 | 98.4% | 16.3% | 6,518 | 6,474 | 6,520 | 6,520 |
| NHS East Surrey CCG | 4,161 | 3,728 | 3,728 | 3,731 | 0.1% | 0.0% | 6 | 5 | 5 | 5 |
| NHS Greenwich CCG | 5,294 | 5,396 | 5,305 | 5,581 | 0.1% | 0.0% | 5 | 5 | 5 | 5 |
| NHS Hastings and Rother CCG | 5,250 | 4,101 | 4,146 | 4,146 | 0.3% | 0.0% | 16 | 13 | 13 | 13 |
| NHS High Weald Lewes Havens CCG | 3,361 | 3,635 | 3,652 | 3,652 | 0.6% | 0.0% | 20 | 22 | 22 | 22 |
| NHS Medway CCG | 6,562 | 5,854 | 5,918 | 5,918 | 5.9% | 1.1% | 388 | 346 | 350 | 350 |
| NHS South Kent Coast CCG | 4,997 | 5,554 | 5,615 | 5,615 | 100.0% | 13.2% | 4,997 | 5,554 | 5,615 | 5,615 |
| NHS Swale CCG | 2,236 | 2,194 | 2,100 | 2,055 | 99.8% | 7.0% | 2,231 | 2,190 | 2,096 | 2,051 |
| NHS Thanet CCG | 4,037 | 4,204 | 4,251 | 4,200 | 100.0% | 9.3% | 4,037 | 4,204 | 4,251 | 4,200 |
| NHS West Kent CCG | 9,942 | 9,073 | 9,173 | 9,173 | 98.7% | 30.4% | 9,808 | 8,951 | 9,049 | 9,049 |
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| Total | | | | | | 100% | 36.415 | 36.172 | 36,425 | 36,329 |

1. Based on 12-13 Reference Costs: average cost of a non-elective inpatient short and long stay combined excluding excess bed days. https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/261154/nhs_reference_costs_2012-13_acc.pdf

| Kent |
|------|
| |

Please complete all white cells in tables. Other white cells should be completed/revised as appropriate.

Residential admissions

| Metric | | | | Planned 15/16 |
|---|-------------|---------|---------|---------------|
| Permanent admissions of older people (aged 65 and over) | Annual rate | 688.1 | 74.1 | 68.8 |
| to residential and nursing care homes, per 100,000 | Numerator | 1,905 | 218 | 207 |
| population | Denominator | 277,125 | 294,092 | 300,998 |

Annual change (%) -88.6% -5.0%

| Metric | Baseline (2013/14) | Planned 14/15 | Planned 15/16 | |
|---|-----------------------|------------------|---------------|------|
| | Annual % | 83.8 | 85.2 | 85.2 |
| home 91 days after discharge from hospital into reablement / rehabilitation services | Numerator | 1,240 | 281 | 281 |
| / renabilitation services | Denominator | 1,480 | 330 | 330 |
| | | Annual change | -050 | 0 |

Annual change (%) -77.3%

| Delayeu transiers of care | | | | | | | | | | | | | |
|--|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | 13-14 Baseline | | | | | 14/15 plans | | | | 15-1 | 6 plans | |
| Metric | | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| | | (Apr 13 - Jun 13) | (Jul 13 - Sep 13) | (Oct 13 - Dec 13) | (Jan 14 - Mar 14) | (Apr 14 - Jun 14) | (Jul 14 - Sep 14) | (Oct 14 - Dec 14) | (Jan 15 - Mar 15) | (Apr 15 - Jun 15) | (Jul 15 - Sep 15) | (Oct 15 - Dec 15) | (Jan 16 - Mar 16) |
| Delayed transfers of care (delayed days) from hospital per | Quarterly rate | 544.0 | 476.2 | 634.4 | 558.4 | 3.3 | 3.3 | 3.3 | 2.8 | 2.8 | 2.8 | 2.8 | 2.8 |
| 100,000 population (aged 18+). | Numerator | 6,351 | 5,560 | 7,406 | 6,564 | 39 | 39 | 39 | 33 | 33 | 33 | 33 | 33 |
| | Denominator | 1,167,474 | 1,167,474 | 1,167,474 | 1,175,525 | 1,175,525 | 1,175,525 | 1,175,525 | 1,186,575 | 1,186,575 | 1,186,575 | 1,186,575 | 1,197,971 |
| | Annual channe 25731 | | | | | | 21 Annual change -18 | | | | | | |

0.0%

Rationale for red SKC only

Red triangles indicate comments Planned deterioration on baseline (or validity issue)
Planned improvement on baseline

Rationale for red ratings SKC only

Rationale for red rating SKC only - to be added to collective kent plan

Annual change (%) -99.4% Annual change (%)

Patient / Service User Experience Metric

| | | Baseline | Planned 14/15 | Planned 15/16 |
|---|---------------------|----------------|---------------|---------------|
| Metric | june 2013 GP survey | (if available) | | |
| [Proportion of People feeling supported to manage their | Metric Value | 0.6 | 0.7 | 0.7 |
| condition] | Numerator | 1,176 | 1,271 | 1,361 |
| | Denominator | 1,815 | 1,815 | 1,815 |
| Improvement indicated by: | Increase | | | |

| | Massia | | | | |
|---------------------------|--------------|----------------|--------|--------|--|
| Metric | 13/14 | (if available) | | | |
| | Metric Value | 1181.0 | 1108.0 | 1072.0 | |
| aged 65+] | Numerator | | | | |
| | Denominator | | | | |
| Improvement indicated by: | Decrease | | | | |

References/notes

Population projections are based on Subnational Population Projections, Interim 2012-based (published May 2014)

- 1. Based on "Personal Social Services: Expenditure and Unit Costs, England2012-13" (HSCIC) http://www.hscic.gov.uk/catalogue/PUB13085/pss-exp-eng-12-13-fin-rpt.pdf
 2. There is no robust national source for the average annual saving due to being at home 91 days after five discharge from hospital in to residential care
 3. Based on 12-13 efference. Costs. 2 everage cost of an excess bed day, http://www.gov.uk/government/publask/ystem/uploads/atscharge-from-costs_2 2012-13_acc.pdf

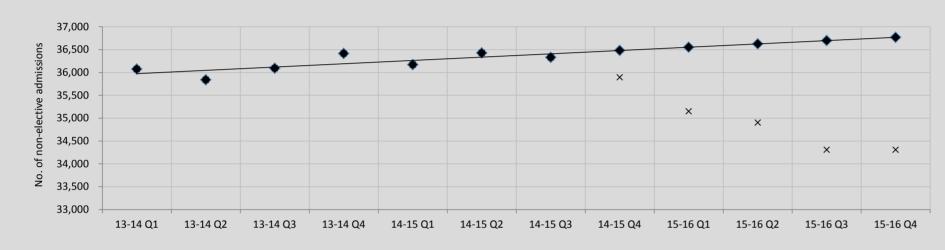
Kent

To support finalisation of plans, we have provided *estimates* of future performance, based on a simple 'straight line' projection of historic data for each metric. We recognise that these are crude methodologies, but it may be useful to consider when setting your plans for each of the national metrics in 2014/15 and 2015/16. As part of the assurance process centrally we will be looking at plans compared to the counterfactual (what the performance might have been if there was no BCF).

No cells need to be completed in this tab. However, 2014-15 and 2015-16 projected counts for each metric can be overwritten (white cells) if areas wish to set their own projections.

Non-elective admissions (general and acute)

| | | Historic | | | Baseline | | | | Projection | | | | |
|--|------------------------|----------|----------|----------|----------|----------|----------|----------|------------|----------|----------|----------|--------|
| Metric | 13-14 Q1 | 13-14 Q2 | 13-14 Q3 | 13-14 Q4 | 14-15 Q1 | 14-15 Q2 | 14-15 Q3 | 14-15 Q4 | 15-16 Q1 | 15-16 Q2 | 15-16 Q3 | 15-16 Q4 | |
| Total non-elective admissions (general & acute), all-age | No. of admissions - | | | | | | | | | | | | |
| | historic and projected | | | | | | | | | | | | |
| | | 36,072 | 35,839 | 36,093 | 36,415 | 36,172 | 36,425 | 36,329 | 36,481 | 36,553 | 36,625 | 36,697 | 36,769 |



- No. of admissions historic and projected
- × Planned (from 'HWB P4P metric' tab)
- Linear (No. of admissions historic and projected)

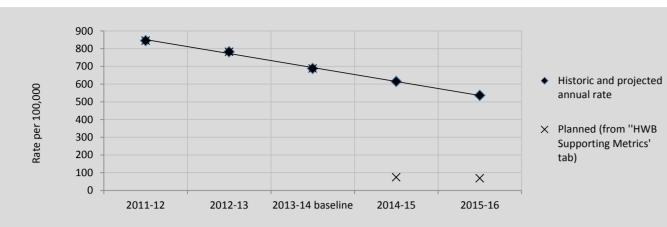
| | Projected rates | | | | | | | |
|--|-----------------|------------------|----------------|-----------|-----------|---------------|--|--|
| | | 2014 -2015 Q4 | 2015-16 Q1 | | | 2015-16 Q4 | | |
| | Quarterly rate | 2,427.7 | 2,412.4 | 2,417.2 | 2,421.9 | 2,405.9 | | |
| | Numerator | 36,481 | 36,553 | 36,625 | 36,697 | 36,769 | | |
| | Denominator | 1,502,704 | 1,515,197 | 1,515,197 | 1,515,197 | 1,528,305 | | |

^{*} The projected rates are based on annual population projections and therefore will not change linearly

Residential admissions

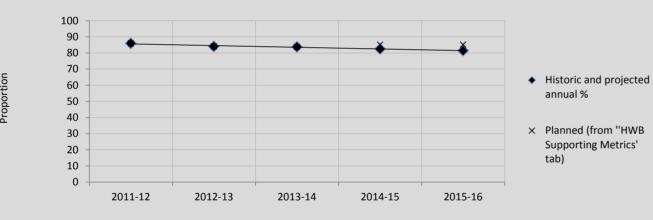
| Motrio | Metric | | | 2013-14 | 2014-15 | 2015-16 |
|--|------------------------|----------|----------|-----------|-----------|---------|
| Metric | Historic | historic | baseline | Projected | Projected | |
| Permanent admissions of older people (aged 65 and | Historic and projected | 846 | 783 | 688 | 615 | 536 |
| over) to residential and nursing care homes, per 100,000 | annual rate | 070 | 700 | 000 | 010 | 550 |
| population | Numerator | 2,240 | 2,170 | 1,905 | 1,808 | 1,613 |
| | Denominator | 264,930 | 277,125 | 277,125 | 294,092 | 300,998 |

This is based on a simple projection of the metric proportion.



Reablement

| Metric | | | | | | 2015-16 Projected |
|--|-------------|------|------|------|-------|----------------------|
| Proportion of older people (65 and over) who were still at | | 05.0 | | 00.0 | 00.5 | 0.1.4 |
| home 91 days after discharge from hospital into | annual % | 85.9 | 84 | 83.8 | 82.5 | 81.4 |
| reablement / rehabilitation services | Numerator | 1225 | 1350 | 1240 | 1,221 | 1,205 |
| | Denominator | 1430 | 1605 | 1480 | 1480 | 1480 |



This is based on a simple projection of the metric proportion, and an unchanging denominator (number of people offered reablement)

Delayed transfers

| | Historic | | | | | | | | | | | | |
|--|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Metric | | Aug-10 | Sep-10 | Oct-10 | Nov-10 | Dec-10 | Jan-11 | Feb-11 | Mar-11 | Apr-11 | May-11 | Jun-11 | Jul-11 |
| Delayed transfers of care (delayed days) from hospital | Historic and projected | | | | | | | | | | | | |
| | delayed transfers | 2,357 | 2,577 | 2,701 | 2,936 | 2,946 | 3,562 | 3,048 | 2,676 | 2,303 | 2,285 | 2,391 | 2,768 |



| | Projected rates* | | | | | | | | | |
|------------------------------------|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--|
| | 2014-15 | | 2015-16 | | | | | | | |
| Metric | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | | |
| | Quarterly rate | 558.6 | 547.6 | 536.6 | 520.6 | 509.7 | 498.7 | 487.8 | 472.3 | |
| per 100,000 population (aged 18+). | Numerator | 6,567 | 6,437 | 6,307 | 6,178 | 6,048 | 5,918 | 5,788 | 5,658 | |
| | Denominator | 1,175,525 | 1,175,525 | 1,175,525 | 1,186,575 | 1,186,575 | 1,186,575 | 1,186,575 | 1,197,971 | |

^{*} The projected rates are based on annual population projections and therefore will not change linearly

HWB Financial Plan

| Date | Sheet | Cells | Description |
|----------|----------------------------------|--------------------------|--|
| 28/07/14 | Payment for Performance | B23 | formula modified to =IF(B21-B19<0,0,B21-B19) |
| 28/07/14 | 1. HWB Funding Sources | C27 | formula modified to =SUM(C20:C26) |
| 28/07/14 | HWB ID | J2 | Changed to Version 2 |
| 28/07/14 | a | Various | Data mapped correctly for Bournemouth & Poole |
| 29/07/14 | a | AP1:AP348 | Allocation updated for changes |
| 28/07/14 | All sheets | Columns | Allowed to modify column width if required |
| 30/07/14 | 8. Non elective admissions - CCG | | Updated CCG plans for Wolverhampton, Ashford and Canterbury CCGs |
| 30/07/14 | 6. HWB supporting metrics | D18 | Updated conditional formatting to not show green if baseline is 0 |
| 30/07/14 | 6. HWB supporting metrics | D19 | Comment added |
| 30/07/14 | 7. Metric trends | K11:O11, G43:H43,G66:H66 | Updated forecast formulas |
| 30/07/14 | Data | Various | Changed a couple of 'dashes' to zeros |
| 30/07/14 | 5. HWB P4P metric | H14 | Removed rounding |
| 31/07/14 | 1. HWB Funding Sources | A48:C54 | Unprotect cells and allow entry |
| 01/08/14 | 5. HWB P4P metric | G10:K10 | Updated conditional formatting |
| | | | formula modified to |
| 01/08/14 | 5. HWB P4P metric | H13 | =IF(OR(G10<0,H10<0,I10<0,I10<0),"",IF(OR(ISTEXT(G10),ISTEXT(H10),ISTEXT(I10),ISTEXT(J10)),"",IF(SUM(G10:J10)=0,"",(SUM(G10:J10)/SUM(C10:F10))-1))) |
| 01/08/14 | 5. HWB P4P metric | H13 | Apply conditional formatting |
| 01/08/14 | 5. HWB P4P metric | H14 | formula modified to =if(H13="","",-H12*J14) |
| 01/08/14 | 4. HWB Benefits Plan | J69:J118 | Remove formula |
| 01/08/14 | 4. HWB Benefits Plan | B11:B60, B69:B118 | Texted modified |